

2025-2026

# ANNUAL REPORT

Table de quartier sud  
de l'Ouest-de-l'Île





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# MESSAGE FROM THE PRESIDENT

Dear Table de Quartier du Sud de l'Ouest-de-l'Île (TQSOI) Employees, Members, and Community,

As I reflect on my second year as President of the TQSOI Board, I am filled with deep gratitude for the dedication and collaboration that continue to define our organization. Over the past year, we have built on our momentum, strengthening our impact and reinforcing our commitment to the communities we serve.

I am especially proud of the progress we have made in advancing diversity and inclusivity across all areas of our work. Together, we have continued to cultivate a space where every voice is heard, respected, and valued. This collective effort has allowed us to further develop programs and initiatives that respond meaningfully to the evolving needs of our community.

Our achievements would not be possible without the unwavering commitment of our team. I would like to recognize our staff, Valérie Laramée, Administrative and HR manager; Marko Radivojevic, Mobilization Agent; Melissa Giacomini, Community Liaison, Housing; Roxana Stoleru Ionescu, Project Manager, Community Resilience and Sustainability; Ilham Siba, Housing Program Manager; and Alena Ziuleva, Executive Director, whose expertise and dedication continue to drive our mission forward.

I also extend my sincere appreciation to the Board of Directors, Carine Dahab, Vice President; Mark Walford, Treasurer; Sheila Laursen, Secretary; Raissa Marks, Officer; Kathleen Greenfield, Officer; Howard Nadler, Officer; Mehmet Deger, Officer; David Hawkins, Officer; Hana Shin, Officer; Sabreena Mohamed, Officer; and Akilah Newton, Officer for their leadership, insight, and ongoing support.

To our community partners and members, your engagement and trust remain at the heart of everything we do. Your collaboration strengthens our collective impact and inspires us to continue striving for meaningful, lasting change.

As we look ahead, we remain firmly committed to fostering inclusive, equitable, and responsive initiatives that support the well-being of our community. With a strong foundation and a shared vision, we are well positioned to continue making a difference in the year to come.

Thank you for your continued support and belief in our mission.

With appreciation,

**Joan Lee**

President, Board of Directors  
TQSOI



# MESSAGE FROM THE DIRECTOR

This year, we moved forward with greater clarity and purpose.

Across the southern West Island, the challenges we face are deeply interconnected. Housing, food security, social inclusion, and climate resilience require more than individual efforts. They require coordination, shared direction, and the ability to act collectively.

In 2025–2026, TQSOI strengthened that collective capacity.

Through our Social Development Action Plan, we reinforced collective action. Our priority committees are spaces where collaboration leads to concrete progress, bringing together residents, community organizations, institutions, and public actors around shared priorities.

This shift is visible in our achievements.

In food security, we advanced the West Island Food Loop, a key step toward a more coordinated and resilient food system, while supporting initiatives that improve access to nutritious food for vulnerable populations. In housing, we deepened our engagement with municipalities and partners, while supporting community-driven solutions, including the 12 Dahlia initiative, which reflects a collective effort to rethink how existing spaces can serve long-term community needs.

In population well-being, we strengthened youth engagement and created spaces for dialogue and collaboration across diverse communities. In environment, we built the partnerships and knowledge needed to support future action on climate resilience and sustainability.

What emerges from this work is clear. Stronger alignment across sectors. Stronger partnerships. A growing ability to move from ideas to implementation. This progress is made possible by people who believe in social good.

I would like to thank our members, partners, and community for their continued trust and engagement. My sincere appreciation to our funders for making this work possible, to our Board of Directors for their leadership and guidance, and to our dedicated team whose commitment drives our impact every day.

Looking ahead, our focus is to build on this momentum. To move faster from planning to action. To strengthen what works and expand it where it matters most.

**Alena Ziuleva**  
Executive Director  
TQSOI



# ABOUT THE TQSOI

## WHO WE ARE

The Table de Quartier Sud de l'Ouest-de-l'Île (TQSOI) is a non-profit community organization that aims to improve the quality of life of the citizens of the southern West-Island. With an area of about 85 km<sup>2</sup>, our territory covers seven municipalities: Baie d'Urfé, Beaconsfield, Dorval, Kirkland, Pointe-Claire, Sainte-Anne-de-Bellevue, Senneville.

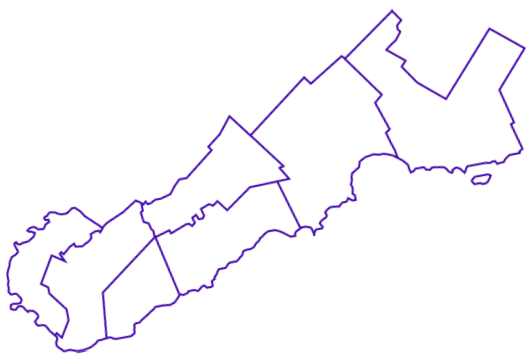


## WHAT WE DO

We facilitate round-table discussions and unite the citizens, community organizations and elected officials from all three levels of government (municipal, provincial and federal), as well as businesses and institutions. The discussions and our collaborations encourage many different voices to be heard. Individual efforts are transformed into collective action in a way that brings real change and a significant impact. Our Social Development Process encourages the community to progress socially, culturally, economically and in a context where economic development is moving towards sustainable development in connection with principles of social justice.

## WHY WE DO IT

Although the south of the West Island has a reputation for wealth and a high standard of living, there are hidden pockets of poverty and social and material deprivation that exist throughout the region. The lack of affordable housing, the difficulty accessing fresh and nutritious food and an inefficient transportation system are just some of the problems in the region. The TQSOI provides a space for citizens, community organisations and other key stakeholders who work to address these problems and who previously did not have a platform to collaborate on social development projects.



# THE TQSOI BOARD MEMBERS



**Joan Lee**  
*President*



**Carine A. Dahab**  
*Vice-President*



**Mark Walford**  
*Treasurer*



**Sheila Laursen**  
*Secretary*



**Howard Nadler**  
*Officer*



**Kathleen Greenfield**  
*Officer*



**David Hawkins**  
*Officer*



**Mehmet Deger**  
*Officer*



**Raissa Marks**  
*Officer*



**Hana Shin**  
*Officer*



**Akilah Newton**  
*Officer*



**Sabreana Mohamed**  
*Officer*



# THE TQSOI TEAM



**Alena Ziuleva**  
*Director*



**Valérie Laramée**  
*Administrative & HR Manager*



**Roxana Stoleru**  
*Project Manager, Community Engagement and Diversity*



**Ilham Siba**  
*Program Manager, Housing*



**Marko Radivojevic**  
*Mobilization Agent*



**Melissa Giacomini**  
*Community Liaison – Housing*

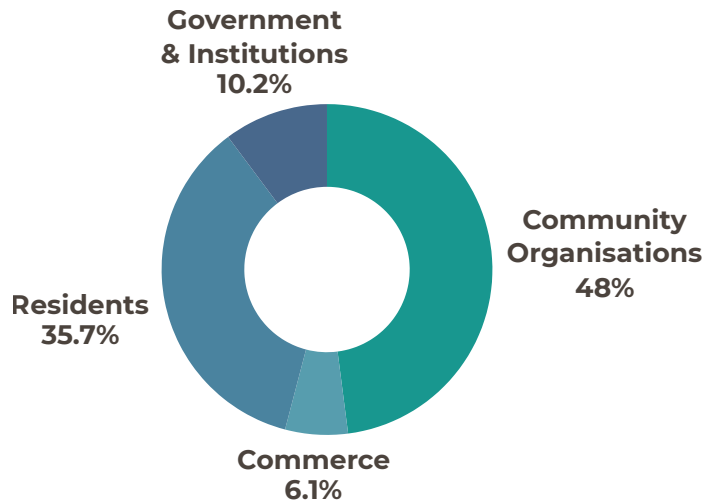


The TQSOI also wishes to acknowledge the work of **Marie-Ève Lemaire St-Gelais, Natalie Snejko and Jenny Park.**

We thank each of them for the time, energy, and care they invested in our mission this past year.

# TQSOI MEMBERS

Last fall, we sent out surveys to existing members to reconcile our membership database, contacting all constituents to confirm their continued affiliation with our organization. Following this review, our membership now comprises 30 residential members, 39 community organizations, and 13 representatives from institutions, commercial enterprises, and governmental bodies. It is worth noting that many of our members serve in multiple capacities, functioning both as local residents and as active participants in community leadership, governmental roles, or the business sector.



ABO VAS · Action jeunesse de l'Ouest-de-l'Île (AJOI) · Arthritis West Island Self Help Association · Alzheimer Society of Montreal · Beaconsfield United Church · Big Brothers Big Sisters of West Island · Calodi · Carrefour jeunesse-emploi West Island · CDH Group · Christian Action · City of Baie d'Urfé · City of Beaconsfield · City of Dorval · City of Kirkland · City of Pointe-Claire · City of Sainte-Anne-de-Bellevue · CIUSSS de l'Ouest-de-l'Île · Corbeille de pain · CRE Pointe-Claire · Executives Available · Focal Zone · Friends fo Mental Health · Garden at Fritz · Gerontologis · GRAME · Handicap'Action & Diversités · L'Équipe entreprise · La Sortie · Lakeshore Kiwanis · Legacy Fund for the Environment · Lester B Pearson School Board · LGBTQ2+ Centre · LI-BER-T House · Literacy Unlimited · Montreal Lakeshore University Women's Club · NOVA West Island · Nuances Project · Office of Anju Dhillon, MP · Office of Francis Scarpaleggia, MP · Overture with the Arts · Pierrefonds-Roxboro borough · Pneu Patrol · Santropol Roulant (ferme) · Societe pour la sauvegarde du Patrimoine de Pointe-Claire · St. George's Anglican Church · TerraHumana Solutions · Village of Senneville · Volunteer West Island · West Island Citizen Advocacy (WICA) · West Island Community Resource Centre (CRC) · West Island Community Shares West Island · West Island Network · West Island Women's Centre · WIAIH · West Island Black Community Association · YMCA Ouest-de-l'Île · Youth Unlimited Montreal



# 19.5%

increase in  
membership  
since last year

# OUR COMMITTEES

Our last social development action plan was established in 2024, where the southern West Island community identified four key priorities: Housing, Food Security, Population Well-being (Social Inclusion, Health, Seniors, and Youth), and Environment. The community established dedicated working committees for each priority area to develop solutions for improving residents' quality of life.

Our committees bring together a diversity of voices to strengthen collaboration and drive collective impact. They include community residents, representatives from local organizations, public and religious institutions, businesses, and elected officials, ensuring that every perspective is heard and that our work reflects the richness of the communities we serve.

Each committee operates with its own localized action plan designed to create meaningful community change. Now in their second year, committees have deepened their impact, with initiatives advancing from planning into action, and early efforts beginning to yield tangible results for the community.

## Food Security

members: 31  
meetings: 9

## Environment

members: 15  
meetings: 7

## Population Well-Being

members: 38  
meetings: 3

### Access to Services

members: 27  
meetings: 5

### Vivre-ensemble Committee

members: 24  
meetings: 4

### Youth Volunteer Fair Planning Committee

members: 9  
meetings: 4

### West Island Forum on Immigration and Ethnocultural Diversity Planning Committee:

members: 5  
meetings: 20

## Housing

members: 34  
meetings: 3

### Collective Impact Project

members: 18  
meetings: 7

### Community Housing Forums

members: 8  
meetings: 3

### Dahlia committee

members: 15  
meetings: 4



# FOOD SECURITY

## VISION

Creating access to nourishing food for all residents of the southern West Island.

## ACTION PLAN: PROGRESS

Following the Concertation Meeting held on April 2, 2025, the TQSOI Food Security Committee was merged with that of TQNOIM to better cover the entire West Island territory and more effectively respond to the needs of local partners.

### Overcoming Food Deserts in the West Island

The Overcoming Food Deserts in the West Island project is made possible through financial support from the Quebec Fund for Social Initiatives (FQIS), as part of the Alliance for Solidarity in collaboration with the Ministry of Employment and Social Solidarity and it is carried out with the support of the City of Montreal.

While often perceived as a territory of abundance, the West Island is home to many individuals living in poverty or with reduced mobility who face significant barriers in accessing healthy food and essential services. To address this issue, the TQSOI, L'Équipe Entreprise (L'ÉE), the West Island Mission (WIM), and the TQNOIM have joined forces to implement a coordinated, community-based response. The project consists of a monthly delivery service of nutritious frozen meals adapted to individual dietary needs.

This partnership builds on the complementary strengths of each organization, combining L'Équipe Entreprise's production capacity with the West Island Mission's established distribution network. Over four years, the initiative aims to provide sustainable, concrete support, initially reaching 50 of the most vulnerable households and progressively expanding across the territory.

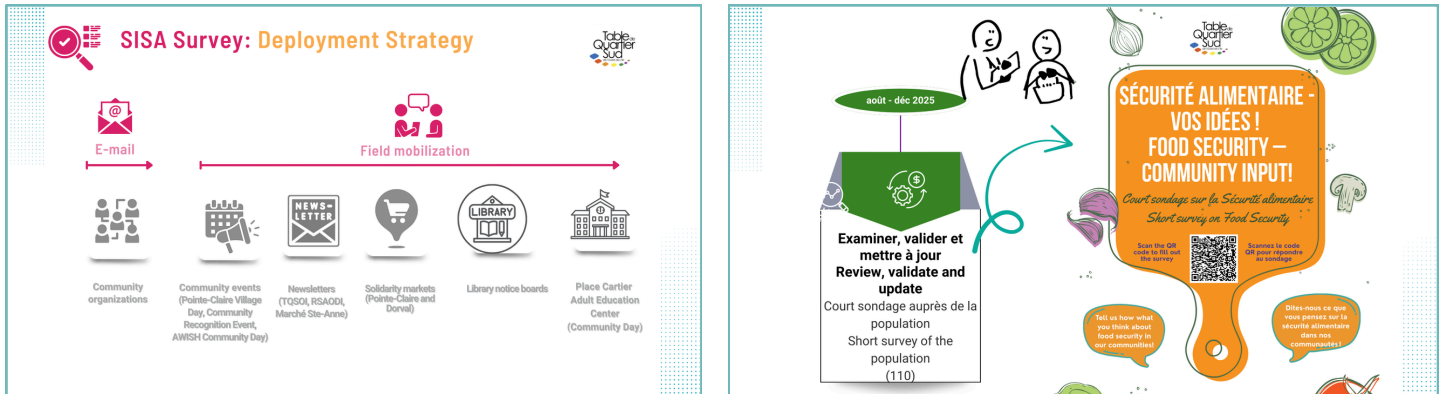
By improving access to quality food, the project contributes to better health, enhanced well-being, and greater dignity for participants, while strengthening a more inclusive and supportive community across the West Island.

The script for the video "One Meal at a Time," scheduled for release in 2026, has been finalized, and filming will begin shortly. The video will highlight the collaborative impact of the initiative by tracing the journey of each meal, from its preparation at L'Équipe Entreprise, to its coordination and delivery by West Island Mission volunteers, and ultimately to the individuals and families who benefit from this support.

### The West Island Food Loop: A collective response to food deserts

A major focus of the work has been the development of the SISA (Soutien aux initiatives en sécurité alimentaire)-funded project, The West Island Food Loop. This initiative aims to build a more resilient and efficient local food ecosystem by strengthening connections between food surplus generators and organizations serving populations in need, while also supporting food recovery, redistribution, and community-based solutions.

The project aims to address the food security needs of the West Island, identified as a food desert, where regular access to fresh and nutritious food is limited. It draws on several key sources: the Portrait of Food Security in the West Island (TQSOI, 2023), the Portrait of the Population in the Southern West Island (TQSOI, 2024), and the reports of the West Island Food Security Forums (2023 and 2024). To review, validate, and update the population's needs assessment, this process also included a short survey of residents (110 respondents), discussions with local food security organizations and members of the West Island Food Security Committee, and consideration of the intermediate collective determinants of food security (ICDS). These steps have helped to identify priorities and define the most relevant solutions for vulnerable populations and local organizations.



“The West Island Food Loop” is a collaborative initiative led by TQSOI in partnership with West Island Mission, Corbeille de Pain, L'Équipe Entreprise, TQNOIM, and other local stakeholders. The project approved by the Regional Public Health Department (DRSP) in January 2026 addresses the priorities of residents and organizations: strengthening food security, promoting the redistribution of surpluses, and eliminating food deserts, while also fostering environmental sustainability.

This initiative will increase the capacity of West Island organizations to recover surplus food, reduce waste on a systemic level, and expand access to nutritious food for vulnerable populations (through organizations such as shelters, community centers, churches, and places of worship). It represents an important step towards the creation of a fully integrated and collaborative West Island Food Hub, long awaited and needed, to be designed and developed collectively by the local community under the West Island Food Security Network (RSAODI).

Exploratory meetings have already been held with key actors in the field, including Moisson Montréal, Second Harvest, La Tablée des Chefs, and West Island Mission, among others. In parallel, to gain a deeper understanding of the local ecosystem of food surplus in the West Island, a survey is currently being developed to support consultations with both community organizations and local businesses.

### Information on school food programs

Several meetings were jointly organized with TQNOIM, with nutritionists from Centre de service Marguerite Bourgeois (CSSMB) and Lester B Pearson School Board (LBPSB), La Cantine pour tous, Cloverdale Multi-Ressources and other community stakeholders active in the school environment. These discussions helped build a clearer understanding of existing food support within schools, as well as the criteria and processes used to select schools for participation in various programs.

## West Island Food Security Forum

On March 10, 2026, the Grange Rouge in Baie-d'Urfé hosted a collaborative forum on food hubs, bringing together numerous stakeholders committed to food security in Montreal's West Island.

Organized by the West Island Food Security Network (RSAODI), a network of local stakeholders co-led by Corbeille de pain, TQSOI, and TQNOIM, this event gathered community organizations, producers, food banks, and municipal partners around a common goal: to collectively explore the development of local food hubs.

Throughout the day, participants shared their experiences, ideas, and perspectives to identify concrete ways to strengthen the local food system. The discussions were characterized by a strong spirit of collaboration and a shared commitment to building collective solutions that meet the community's needs.

The forum thus illustrated the value of networking and the importance of mobilizing all stakeholders in the region. Thanks to the organizers' dedication and the active participation of everyone present, this meeting was a significant step towards building a stronger, more resilient, and more inclusive food system in the West Island.

## Portrait of Food Security in the West Island

The TQSOI and the TQNOIM have also undertaken the development of an updated Portrait of Food Security in the West Island, building on previous iterations and incorporating the most recent data, consultations, and insights gathered from residents, community organizations, and other food security partners. This updated portrait reflects evolving realities in the territory, including emerging needs, system gaps, and opportunities for action. It serves as a key strategic tool to inform decision-making, align priorities, and guide the development of coordinated initiatives across the West Island.



In order to ensure broad dissemination and collective ownership of the findings, the updated portrait has been presented at several key events, including the West Island Food Security Forum.

## Federal Elections

The TQSOI and the TQNOIM joined forces to advocate for the right to food and strengthen citizen participation in local democracy. Six federal candidates and over 50 citizens took part in the "Meet Your Candidates" evening on April 23, 2025. A second event, held on April 25 at West Island Mission, brought together four federal candidates, representatives from four local food banks, and members of the Food Security Committee for a visit to the new Volunteers West Island - WIM kitchen, along with powerful testimonies on the changing face of poverty in the West Island. These advocacy events were made possible through a micro-grant from the Right to Food (formerly named Community Food Centres Canada, CFCC).



## Food Drive

The new 2025 food drive model mobilized more than 18 collection sites in places of worship and community organizations across the West Island. Led by the two Tables de quartier, the YMCA, and the West Island Network (ROI/WIN), the initiative ran from March 17 to April 27, 2025, in support of the West Island's five food banks.

## Sector engagement

In addition to these initiatives, we have actively participated in external sector meetings, including Table sur la FAIM, Moisson Montréal, The Right to Food, The Montreal Food System Council (Conseil SAM), and the Réseau québécois de lutte contre l'insécurité alimentaire, further strengthening its connections within the broader food security ecosystem.

## EVALUATION OF IMPACT

Over the past year, our work has generated meaningful progress in strengthening collaboration, deepening knowledge of local needs, and advancing concrete solutions to food insecurity across the West Island.

One of the most significant impacts has been the strengthening of partnerships and cross-sector collaboration. Through joint meetings, consultations, and collaborative initiatives involving community organizations, school boards, institutional actors, and food security networks, stakeholders are now more connected and aligned. This enhanced coordination is a critical step toward building a more coherent and efficient food system.

The work conducted through the Food Security Portrait, needs assessments, and stakeholder consultations has also contributed to a much clearer and shared understanding of food security realities in the West Island. This includes:

- A better grasp of the needs of vulnerable populations, including seniors, low-income families, and individuals with reduced mobility;
- Increased understanding of the existing food support systems, particularly within schools and community organizations;
- Identification of key gaps, especially in access to fresh, nutritious, and affordable food.

The development of the SISA project “The West Island Food Loop” represents a major milestone in translating knowledge into action. The initiative has already started bringing together key actors from different sectors around a shared vision and establishing the foundations for a coordinated food recovery and redistribution system in the West Island.

Similarly, the Overcoming Food Deserts in the West Island project has reinforced the importance of coordinated, community-based responses to food insecurity. The project demonstrates a concrete impact by:

- Providing direct support to vulnerable households through adapted meal services;
- Strengthening collaboration between production and distribution partners;
- Addressing both immediate food needs and long-term well-being.



Another key impact has been the mobilization and engagement of stakeholders, particularly through initiatives such as the West Island Food Security Forum. This event highlighted the region's collective capacity to:

- Engage in constructive dialogue ;
- Share knowledge and best practices ;
- Work collaboratively toward shared solutions.

Finally, the work undertaken has contributed to building the foundations of a more resilient and inclusive food system. While many initiatives are still in development, the cumulative impact of these efforts is already visible in the increased alignment between partners, the clarity of shared priorities, and the growing readiness to implement coordinated actions.

## **LOOKING FORWARD**

Building on the progress achieved over the past year, we will continue to advance our efforts to strengthen food security in the West Island.

A key priority will be the implementation and operationalization of the West Island Food Loop. In the coming year, efforts will focus on:

- Increasing awareness among businesses and institutions regarding food surplus and its potential reuse;
- Refining the project model based on consultations and feedback from partners;
- Strengthening partnerships with food surplus generators and community organizations.

At the same time, we will continue to support the Overcoming Food Deserts in the West Island project, ensuring its successful rollout and gradual expansion. This includes:

- Monitoring its impact on participating households;
- Strengthening partnerships with implementation partners;
- Supporting the scalability of the initiative across the territory.

Another important area of focus will be the continued engagement of stakeholders, particularly through:

- Ongoing consultations with food security organizations and community partners;
- Continued collaboration with institutional actors, including school boards and health services;
- Participation in regional and provincial food security networks.

In parallel, efforts will be made to expand funding opportunities and partnerships to support the sustainability and growth of ongoing initiatives.

Through these continued efforts, TQSOL and its partners aim to transform the West Island food system into a model of collaboration, sustainability, and social inclusion.

# ENVIRONMENT

## VISION

Protect and make green spaces accessible to all. Strengthen the resilience of our communities in the face of climate change. Mobilize local stakeholders to collectively improve waste management and reduce our ecological footprint.

## ACTION PLAN: PROGRESS

Over the past year, the Committee continued to advance the priorities identified in the Social Development Action Plan 2025-2029 and through collaboration with the newly joint TQSOI-TQNOIM committee and the integration of the TQNOIM's Socio-ecological Transition approach, a new objective was introduced: to empower West Island actors and citizens to take action where they can in support of socio-ecological transition, further anchoring the Committee's work in a broader vision of socio-ecological transition.

As such, the current three main orientations of the West Island Environment and Socio-ecological Committee are:

- Coordinating Climate Preparedness;
- Reducing Food Waste;
- Empower West Island actors and citizens to take action where they can in support of socio-ecological transition.

The growing emphasis on climate resilience reflects the increasing need to support communities in adapting to the immediate impacts of climate change. While funding applications were submitted to support this work, including to the Fondation du Grand Montreal, Fondation Choquette-Legault, they were not successful this year. Efforts to secure funding will continue in the coming year.

In parallel, the Committee strengthened its connections with local organizations already active in environmental initiatives. These outreach efforts aim to build synergies, support collective impact, and ensure that actions developed through the Committee are aligned with and complementary to existing initiatives across the territory.

Several initiatives were developed to raise awareness and engage residents. The "A Tree I Love" photo contest invited residents from across the southern West Island to highlight the importance of trees in their daily environment, promoting both environmental awareness and community participation. The Committee also supported mobilization efforts linked to the Save Fairview Forest campaign, reinforcing the importance of protecting local green spaces.

**CONCOURS PHOTO | PHOTO CONTEST**  
Un arbre que j'aime | A Tree I Love

Table Quartier Sud

Consultez la description pour tous les détails concernant la participation au concours.  
See all contest participating details in the description.

**Ce que nous célébrons | What We're Celebrating :**

- Protection contre l'érosion | Protecting against erosion
- Nourriture et abri pour la faune | Food and shelter for wildlife
- Air pur et ombre en ville | Clean air and shade in urban areas

Pour tous les résidents du Sud de l'Ouest-de-l'île | For all residents of southern West Island share why it is meaningful.

In addition, a survey on food surplus practices has started to be developed to better understand business behaviors and challenges related to food waste, with the goal of informing future actions and mobilizing residents around more sustainable practices.

The initiative of a tree planting activity for National Tree Day was deferred for next year given the difficulty in finding a planting spot on a rather short notice.

At the same time, the Committee continued to play a coordination and development role. Regular meetings were co-organized and facilitated, and ongoing exchanges were maintained with partners, including TQNOIM and other local stakeholders. An exploratory meeting with GRAME provided an opportunity to learn from the Bouchard Creek project and assess its relevance for the southern West Island. A presentation will be done to the committee in 2026.

The Committee also organized presentations from the *Connecting Beaconsfield* project, highlighting inspiring practices in citizen engagement and environmental action that could be adapted and replicated in other municipalities and boroughs.

TQSOI and TQNOIM are partnering with the Croix Rouge to offer two emergency preparedness programs for West Island organizations in 2026:

1. ÉvaluAction - an emergency preparedness 101 platform for organizations and small businesses. It features self-evaluation tools, templates for making an emergency preparedness plan, and a resource centre that includes exercise drills and much more.
2. Plan de continuité des activités (PCA) - an in-depth, hand-on training for organizations and small businesses on how to develop an emergency preparedness plan to maintain essential services/activities during an emergency situation.

Two cohorts will be organized for full-day training in the spring and fall (dates to be confirmed). Croix Rouge will present these programs in more detail at an upcoming committee meeting. Finally, research and development efforts supported the Committee's work, including ongoing scans for funding opportunities and the documentation of promising practices in food waste reduction, particularly those aligned with circular economy approaches.

## EVALUATION OF IMPACTS

Over the past year, the West Island Environment and Socio-ecological Transition Committee contributed to strengthening local environmental engagement by creating spaces for collaboration, knowledge-sharing, and collective reflection. While several initiatives remain in early stages of development, important foundations have been established to support longer-term impact.



Outreach efforts helped build relationships with key partners and increased alignment with existing environmental initiatives across the territory. This has positioned the Committee to play a more strategic convening role, supporting coordination rather than duplication of efforts.

Awareness-raising activities have started to contribute to engaging residents and fostering a stronger connection to local environmental issues.

Although no new funding was secured this year, the work carried out has strengthened the Committee's readiness to develop more targeted and competitive proposals. Research and partnership development have also clarified priority areas for intervention, including food waste reduction, climate resilience, and community-based environmental and socioecological transition action.

Overall, the Committee's impact this year can be understood as laying the groundwork for more structured, collaborative, and scalable environmental initiatives in the southern West Island.

## LOOKING FORWARD

In the coming year, the Environment and Socio-ecological Transition Committee will focus on consolidating its role as a connector and catalyst for environmental action across the West Island. Building on the relationships and knowledge developed this year, efforts will prioritize strengthening partnerships and advancing initiatives with clear, collective impact.

Securing funding will remain a key priority in order to move from planning to implementation, particularly in the areas of climate resilience and waste reduction. The Committee will also aim to further integrate the Socio-ecological Transition approach, ensuring that environmental actions are closely linked to broader social development objectives.

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Securing funding will remain a key priority in order to move from planning to implementation, particularly in the areas of climate resilience and waste reduction. The Committee will also aim to further integrate the Socio-ecological Transition approach, ensuring that environmental actions are closely linked to broader social development objectives.

Planned initiatives include advancing the tree planting project, continuing the "A Tree I Love" contest and related community engagement activities, and developing educational tools such as the food waste mini video series. Insights gathered through the food surplus survey will help guide more targeted interventions and support the mobilization of residents and local businesses. These initiatives also generated initial insights into community behaviors and perceptions, which will help inform future actions, particularly in relation to waste reduction and green space protection.

The Committee will also build on knowledge-sharing efforts initiated this year, including exploring opportunities to replicate and adapt inspiring initiatives such as Connecting Beaconsfield in other municipalities and boroughs across the territory.

Additionally, the Committee will continue to explore opportunities to support and scale promising practices through collaborations with partners working on food recovery, textile waste, and watershed protection. Particular attention will be given to identifying initiatives that can be adapted to the West Island context and that contribute to building more resilient, inclusive, and environmentally sustainable communities.

Through these efforts, the Committee aims to move toward more concrete actions while continuing to foster a shared vision of ecological transition rooted in community engagement and collective responsibility.



# POPULATION WELL-BEING

## VISION

Improve the quality of life of people in vulnerable situations in the southern West Island.

## ACTION PLAN: PROGRESS

The Population Well-being Committee continues to support the implementation of the Social Development Action Plan through four priority areas.

### 1. Engage, connect, and empower isolated seniors

Efforts to advance this objective were initiated through the development of a dedicated subgroup aimed at strengthening collaboration with municipalities and identifying strategies to reach isolated seniors.

However, following the April 2, 2025 Concertation Meeting, the subgroup's activities were temporarily placed on hold to allow for alignment with the respective concertation structures existing in the West Island, to avoid duplication and to foster greater inter-territorial coherence moving forward.

### 2. Improve access for youth to opportunities for development and community connection

While the Youth Subgroup was also placed on hold following the Concertation Meeting, youth-focused initiatives continued to advance through concrete actions and partnerships.

#### Youth Volunteering Initiatives

TQSOI maintained its leadership role in promoting youth engagement through volunteering:

- The 4th West Island Youth Volunteer Fair was held on October 4, 2025, at the Gerry Robertson Community Centre in Pierrefonds and the event brought together:
  - 8 community organizations and
  - approximately 50 participants, including youth aged 12–17 and their parents.
- The fair provided a dynamic and interactive environment where youth explored opportunities in community engagement, including support to seniors, environmental initiatives, arts and culture, and local events. Feedback highlighted the accessible and engaging format.

**WI Youth Volunteer Fair 2025**

**Organizations:**

- TQSOI
- Volunteers WI
- YMCA
- BBBS WI
- Dorval Art Hive
- Teresa Dellar Palliative Care Residence
- Jeunes Engagés pour le Développement Durable
- Sunrise of Beaconsfield

**FOIRE BÉNÉVOLE JEUNESSE DE L'OUEST-DE-L'ÎLE**  
West Island Youth Volunteer Fair

**Tableau Quartier Sud**

**FOIRE BÉNÉVOLE jeunesse de l'Ouest-de-l'Île**  
West Island Youth Volunteer Fair

**Samedi / Saturday**  
4 OCT. 2025  
10H-14H  
Centre Communautaire Gerry-Robertson  
9665 Boul. Gouin O. Pierrefonds

**La Table de quartier sud de l'Ouest-de-l'Île (TQSOI) et ses partenaires organisent la troisième édition de la Foire Bénévole de l'Ouest-de-l'Île. Les organismes et bénévoles qui accueillent et accompagnent les jeunes de 12 à 17 ans et leurs parents sont les bienvenus.**

**For more information, contact Rosemary Bicknell, charge de projet, at r.bicknell@tqsoi.org**

**The Table de quartier sud de l'Ouest-de-l'Île (TQSOI) and its partners are organizing the fourth edition of the West Island Youth Volunteer Fair. The event aims to inform and promote 12-17 year old youth and their accompanying organizations that welcome and support.**

**For more information contact Rosemary Bicknell, project manager, at r.bicknell@tqsoi.org**

**CONTACT: t@tabledequartiersud.org**

**YOUTH VOLUNTEERING TOOLBOX**

Development of a Youth Initiative in Dorval (Dixie neighbourhood) building on identified needs for inclusive youth spaces:

- Multiple exploratory and working meetings were organized with partners, such as local residents (the initiators of the project), TQNOIM, TCEFJOI, AJOI, Amis de la Santé Mental, Projet Cumulus.
- The proposed project aims to create an intercultural space fostering belonging, expression, and engagement among youth.
- A funding application was submitted to the Fondation du Grand Montréal; although it was not successful, the working group dedicated to this initiative will continue and expand its efforts to identify and pursue additional funding opportunities, building on the solid groundwork already completed in preparing the project proposal.

These actions demonstrate a continued commitment to youth inclusion and participation, despite structural adjustments to the subgroup.

### **3. Develop a better understanding of the needs of ethno-cultural minorities and how to address them (West Island Vivre-ensemble Committee)**

This priority continues to build on the momentum of previous initiatives, with an increasing focus on collaboration, knowledge-sharing, and collective action across territories.

Following the restructuring discussions, this subgroup transitioned toward a joint co-construction model with TQNOIM, ensuring greater alignment and impact.



#### *West Island Forum on Immigration and Ethnocultural Diversity*

The second edition of the Forum, held on May 29, 2025, brought together nearly 100 participants at the Dollard-des-Ormeaux Civic Centre.

Under the theme:

“Pooling resources and collaborating: a local response to emerging challenges in immigration and integration”, the event created a space for:

- Dialogue between community organizations, institutions, and residents
- Sharing of updated data and emerging trends
- Collaborative workshops and networking opportunities

Key highlights included:

- A mapping activity showcasing the breadth of community services across the territory
- Personal testimonials, emphasizing lived experiences and the realities of integration
- Strengthened recognition of the role of community organizations in supporting inclusion

The Forum reaffirmed a collective commitment to equity, diversity, and social cohesion, and confirmed the relevance of maintaining this initiative as an annual event.

The 3rd edition of the Forum will be held at the Gerry Robertson Community Center in Pierrefonds on May 28th, 2026 with the theme: “Better understand new immigration policies and realities. Implement collective solutions to address their impacts.”

A series of visits to local community organizations serving immigrant-origin populations was initiated in collaboration with TQNOIM to better assess existing services and identify potential gaps. These visits also aim to gather feedback on whether a concertation table would be beneficial for organizations and their staff, particularly to stay informed about evolving rules and regulations, as well as programs across different levels of government, and to provide training and related support. This avenue could be further explored during the upcoming 3rd edition of the Forum.

At the same time, TQSOL worked in close partnership with TQNOIM on the planning and coordination of the Forum of Religious Leaders (October 2025). This collaboration included:

- Participation in joint planning meetings
- Outreach and mobilization of faith institutions in the southern West Island
- Contribution to strengthening connections between community organizations and religious leaders

This initiative reflects a growing recognition of the key role faith-based actors play in fostering social cohesion, supporting vulnerable populations, and facilitating intercultural dialogue. It also reinforces the commitment of both Tables de quartier to work collaboratively across territories to address shared priorities.

#### **4. Improve access to health and well-being-related services and support through collaboration and access to information**

This subgroup focused on strengthening coordination mechanisms and information accessibility, particularly for vulnerable populations and newcomers.

The efforts contribute to improving system navigation, service visibility, and inter-organizational collaboration, which remain key challenges across the territory.

Furthermore, a collaborative approach has been initiated by the TQSOL and TQNOIM to continue opening channels of communication with concertation bodies in our territory, particularly in mental health, youth, intellectual and autism spectrum disorder (ID/ASD), and seniors. The goal of this approach is to align the work of the community sector and better identify partnership opportunities within organizations.

##### Funding Development and Resource Mobilization

To support the sustainability and growth of initiatives under this priority, significant efforts were dedicated to funding research, proposal development, and partnership building.

Key funding opportunities were identified and project proposals were developed and submitted

- National Anti-Racism Fund (NARF)
- Programme d'appui aux collectivités (PAC-MIFI)
- Centraide – Mutualisation of Services
  - Coordination with partners (TQN, TRAIL, TDL, CIUSSS)
  - Development and submission of a collective proposal
- Fondation Béati – supporting intercultural forums and related initiatives
- Fondation du Grand Montréal (FGM) – youth-focused intercultural space initiative

## EVALUATION OF IMPACTS

Despite a year marked by structural adjustments and transition, the Population Well-being priority has demonstrated continuity, adaptability, and strong partnership development.

Key progress includes:

- Maintaining momentum in youth engagement initiatives
- Strengthening intercultural collaboration and dialogue
- Advancing joint work with TQNOIM
- Increasing capacity for funding and collective action

These foundations position the committee to move forward with greater alignment, efficiency, and impact in the coming year.

## LOOKING FORWARD

Building on the progress achieved this year, the Population Well-being Committee will focus on consolidating key initiatives and scaling their impact across the territory.

3rd West Island Forum on Immigration and Ethnocultural Diversity (May 28, 2026)

In collaboration with TQNOIM, TRAIL and TD of Lasalle, preparations are underway for the third edition of the Forum, to be held at the Gerry Robertson Community Centre. The 2026 Forum will continue to strengthen intersectoral collaboration, while placing increased emphasis on action-oriented outcomes, service accessibility, and community-driven solutions. The main theme of this year's edition is: "Better understand new immigration policies and realities. Implement collective solutions to address their impacts."

5th West Island Youth Volunteer Fair (2026 Edition)

Building on the strengths and learnings from previous editions, the next Youth Volunteer Fair will explore adjustments to its timing and format to enhance participation and accessibility. Efforts will focus on broadening outreach, strengthening partnerships, and increasing youth engagement opportunities across the territory.

"Navigating the System" Training Initiative

In response to ongoing challenges related to service access, the Committee will support the adaptation and deployment of the "Navigating the Healthcare System" training, in collaboration with CIUSSS partners. The objective is to offer a more accessible and potentially hybrid format, enabling a wider range of community actors, and ultimately residents, to better understand and navigate available services.

Strengthening Collaborative Structures

Continued efforts will be made to solidify joint planning and coordination mechanisms with TQNOIM, ensuring alignment, complementarity, and greater collective impact across shared priorities.

These priorities reflect a commitment to moving from dialogue to action, while reinforcing inclusive, accessible, and community-driven approaches to population well-being.

# HOUSING

## VISION

An inclusive southern West Island where every resident has access to safe, affordable, and suitable housing

## ACTION PLAN: PROGRESS

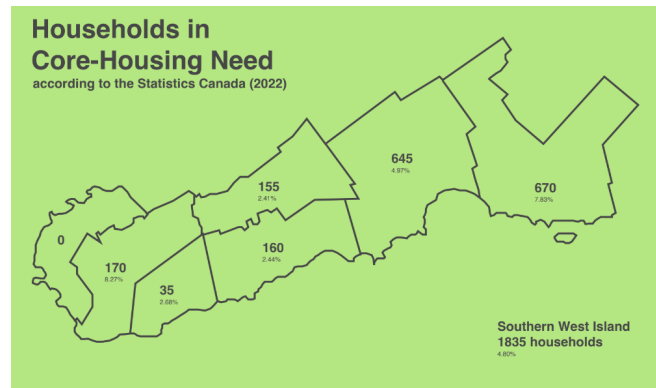
In 2025-2026, the TQSOI Housing team made significant strides in advancing community housing across the southern West Island through dedicated advocacy, the Collective Impact Project (PIC) and the Community Housing Forums Project. Guided by our housing committee, we sharpened our communication strategies and identified previously unnoticed systemic barriers. A major milestone was our joint presentation with TQNOIM (Table de Quartier du Nord de l'Ouest-de-l'Île) at the Table des Urbanistes, where we addressed the worsening regional housing crisis. We proposed innovative mixed-use solutions, such as repurposing fire stations and underused faith-based lands into affordable housing, while outlining the regulatory changes needed to navigate zoning and social acceptability.

Collaboration was central to our success as we merged housing committees with TQNOIM to create a unified force for the whole West Island. In addition, we held high-level advocacy meetings with the Mayor of Dorval, the City of Pointe-Claire, and MNA Greg Kelley's team, securing the institutional support necessary to drive legislative change. Our efforts to increase local affordable housing supply has gathered momentum, through presence at key events and focus on influencing municipal policy.

Overall, we worked to foster a culture of inclusion and neighborhood solidarity. We joined Ricochet's "Voisins Solidaires" committee, to spread a Yes In My Back Yard (YIMBY) philosophy and help their mission of supporting people living in precarious situations. To amplify these voices, we launched a "Photo Voice" video interview project featuring Mark Walford, visually documenting the realities of housing insecurity and its impact on mental health. These initiatives underscore our commitment to using innovation and community engagement to ensure every West Island resident has a place to call home.

## LOOKING FORWARD

In the coming year, the TQSOI Housing Committee will focus on deepening our connection with the community to ensure local needs are heard and addressed. We remain committed to fighting Not In My Back Yard (NIMBYism) and promoting inclusive neighborhoods where affordable housing can thrive. By empowering our partners and strengthening our network, we will continue to drive the strategic changes and innovative projects necessary to secure stable, affordable homes for the entire southern West Island population.



# PROJET IMPACT COLLECTIF (PIC)

## VISION

Equitable access to housing options that are sustainable through various stages of life and economic shifts. Part of this vision includes social and community housing that is accessible and adapted to support the present need, with consideration to the future needs of residents.

## MAJOR ACHIEVEMENTS

### Partnerships and Collaborations

The PIC project continued enacting the Housing for All action plan. Expanded collaborations across the Island of Montreal contributed to our efforts in reaching the project's goals. We deepened existing partnerships with two non-profit organizations: Maison Li-Ber-T, supporting women recovering from substance abuse with transitional housing; and Maison WILOH, supporting neurodivergent adults and their families to establish housing options and alternatives. Their experiences and knowledge exchange helped further equip our team with creative solutions to navigate the various barriers they faced within our jurisdictions.



We connected and exchanged knowledge with many organizations within and outside of Quebec to assist in our work. Some examples include:

- Brique x Brique (Parc-Extension)
- Redwood Park Communities (Simcoe, Ontario)
- Conseil du Patrimoine Religieux du Québec
- Merging Waters United Church (Ste. Anne-de-Bellevue)
- Comité citoyen et communautaire Bellechasse (Petite-Patrie)

We continued our partnership with Dynamo, a non-profit consulting firm specializing in collaborative processes, whose guidance supported us to meet TQSOI's strategic objectives. Furthermore, the dedication and vision-sharing of our PIC committee were central propellants to the project.

Over this past year, primary focus was given to the final stage of the project, Phase 3 (Intensification), with strategic steps taken to achieve the desired outcomes by the project's end in 2027. A substantial undertaking was the development, implementation and mobilization of the Survey on the State of Housing in the West Island by the TQSOI in collaboration with the TQNOIM. This survey supported the PIC project's goals, aiming to better understand the realities and experiences of residents across the West Island on their current housing situations and future considerations. Mobilization efforts saw the TQSOI attend multiple community events, deepening connections with residents and organizations across the southern West Island. These include, and are not limited to: Pointe-Claire Village Day; Social Café in Senneville; visits to the West Island Mission and Solidarity Market days organized by Corbeille de pain in both Dorval and Pointe-Claire.



## PIC Committee

The PIC Committee remains an integral part of the project's implementation. Throughout the year, committee meetings were spaces to creatively exchange strategies, insights and further community building. We welcomed new members and the committee consists of representatives from community organizations, dedicated residents and engaged stakeholders across the seven municipalities of the southern West Island.



Our continued commitment to community engagement has laid a solid foundation for the second year of the Intensification phase. We continue to work collectively in overcoming obstacles related to municipal approval, to build awareness of creative housing solutions and to empower more community members to recognize what is possible by working together.

## The Housing For All Newsletter

Introduced during the initial phase of the project, the monthly Housing for All newsletter has steadily reached an audience of approximately 800 subscribers over the last four years. The newsletter features updates on the PIC project; housing news at local, regional, and national levels; and an educational segment that simplifies complex housing topics.

In addition, our Housing team has worked hard to enhance our social media strategy. We now regularly share breaking news, detailed analysis, and clear explanations of urban planning concepts, aiming to demystify these topics for a broader audience. Our goal is to keep citizens well-informed about urban planning, community housing, and the exciting possibilities for our collective future.

## LOOKING FORWARD

We continue to focus on creating lasting, strategic change by better understanding the barriers and historical contexts around the development of non-market, social and community housing in the southern West Island and implications of all levels of government.

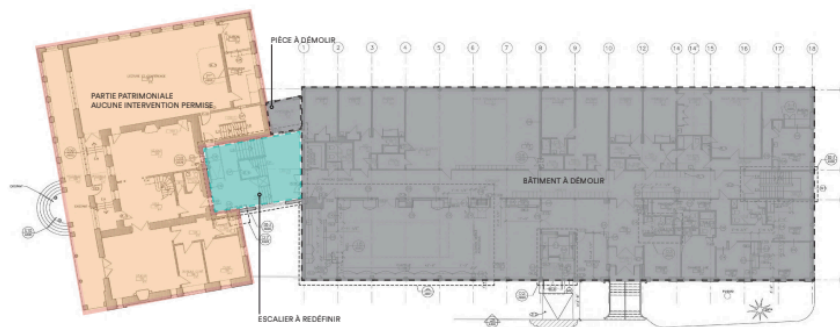


# 12 DAHLIA COMMITTEE

## VISION

### The 12 Dahlia Building Preservation and Repurposing Committee

The 12 Dahlia Building Preservation and Repurposing Committee was established in late spring of 2025 as a collaborative initiative of the TQSOI. Bringing together advocates, technical professionals and community stakeholders, the committee is united by a shared commitment to preserve the historic buildings at 12 Dahlia Avenue in Dorval, and transform them into a lasting community asset through adaptive re-use. Through committee meetings, extensive outreach, and consultations with housing development organizations, a clear community vision has taken shape: a dynamic, mixed-use community hub addressing several pressing needs in the Southern West Island.



Bird View of the Floor Plan

### Affordable and Community Housing

With just 133 social and community housing units across Dorval (0.2% of total housing stock) the need for affordable housing is critical. The 40,000 square foot building could accommodate between 40 and 60 units, representing a 30% to 45% increase in affordable housing stock, directly aligned with our Social Development Action Plan 2025–2029.

### Social Services and Community Space

Sixteen community organizations serving the West Island — approximately 25% of all registered organizations in the West Island region — have formally expressed interest in the building's preservation. The vision includes shared office spaces; a food security hub with community kitchen facilities, flexible multi-functional areas for cultural and educational programming, mixed residential units, and co-located services that would foster collaboration among organizations currently scattered across the region.

### Heritage Preservation

The original sale prospectus prepared by the Congrégation de Notre-Dame's real estate broker revealed that the Sisters' preferred the property's use to be converted to a care residence - a vision that aligned directly with the committee's goals. The religious community that stewarded this property for decades envisioned its future as a place of care, not a demolition site. Adaptive reuse honours that legacy while meeting contemporary community needs.

## MAJOR ACHIEVEMENTS

Between May 2025 and March 2026, the committee held four formal meetings during which members attended City Council meetings, identified procedural concerns in the demolition process, and tracked bylaw amendments to strategize community mobilization. Two meetings with community housing development organizations in February 2026 provided a concrete roadmap, as the committee identified a pre-feasibility funding pathway and began outreach to identify a community organization capable of spearheading the initiative—entering those meetings with a vision and coming out with a process and an actionable plan. Throughout this period, the committee documented a series of bylaw amendments that fundamentally altered Dorval's demolition approval process, establishing its credibility with funding partners and institutional supporters alike.

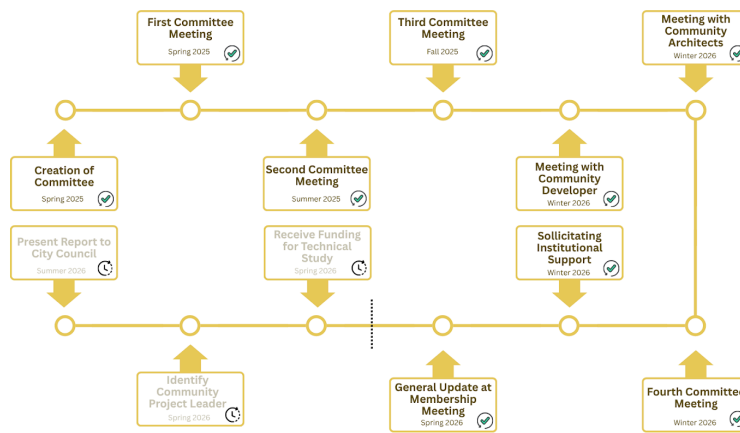


Figure 3. Committee Advancement Timeline. Marko Radivojevic, 2026.

## LOOKING FORWARD

The committee's work has laid a solid foundation of community support, technical evidence, and sector knowledge. Priorities for the year ahead include securing funding for a pre-feasibility study, identifying an established community organization to serve as project lead, and sustaining public engagement to promote democratic participation. The momentum continues to build through the community's demonstrated commitment, with groundwork for hopeful outcomes firmly in place.

# HOUSING COMMUNITY FORUMS

## VISION

Residents, municipalities, community organizations, experts and other local stakeholders are empowered to shape inclusive housing solutions. These forums serve as catalysts for building a shared vision of equitable, affordable, and community-oriented housing across the southern West Island—ensuring that everyone has a voice and a place to call home.

## MAJOR ACHIEVEMENTS

In August 2024, the TQSOI launched a new project, "Community Forums on the Housing Crisis in the Southern West Island." This initiative aimed to address the growing challenges of community housing in our region by developing tailored strategies for each of the seven municipalities we serve.

Organized to foster inclusive dialogue and collaboration among all implicated stakeholders, the forums welcomed experts from various fields to co-create innovative solutions to the housing crisis. Building on the experiences and feedback from the first three events in Pointe-Claire, Sainte-Anne-de-Bellevue and Dorval, we organized additional community housing events tailored to the respective municipalities' context.

- Beaconsfield – April 24th, 2025

The forum brought together residents, experts, and elected officials to address housing and sustainability issues. Key challenges were identified, helping to formulate concrete recommendations aimed at improving accessibility, infrastructure, and social services.

- Senneville - July 19th, 2025:

We mobilized residents with the help of a dedicated local resident. This effort revealed urgent needs: a lack of affordable housing for seniors, restrictive zoning, and the disappearance of modest homes. Residents aspire to a more inclusive and supportive community, while preserving their village's unique character.

- Kirkland - July, 2025

We mobilized residents through online surveys and meetings in cafés and parks. The analysis reveals housing issues common to the entire region, shared by both residents and those who work there.

- Baie d'Urfe - August, 2025

We established a connection with a motivated resident to launch a community-led initiative. In addition, a survey circulated through parent networks helped gather initial feedback from residents of Baie-d'Urfé.

Common findings from each forum include: the significance of residents' voices to enhance our understanding of local needs for more inclusive communities; housing issues common across the entire region and the importance of each municipality's implication to regional discussions on housing.

Following the events organized for this project, the TQSOI has:

- Prepared a comprehensive report and guide with recommendations:

The report and guide contained evidence-based recommendations. These documents synthesized data collected throughout the forums, providing a clear roadmap for addressing local housing needs and proposing actionable solutions for the region.

- Presented the findings to some municipalities :

The guide served as a base for discussions with key stakeholders. Meetings with Dorval's mayor, and elected officials were organized, and other meetings initiated. These meetings highlighted critical urban planning considerations and served to explore concrete collaborations and next steps to enhance housing accessibility and inclusivity across the southern West Island.

## LOOKING FORWARD

Building on the forums' momentum, the TQSOI is committed to transforming collective insights into long-term impact. By leveraging our report and strategic guide, we will continue to advocate for the implementation of community-led housing solutions and equitable and affordable housing for every resident of the southern West Island.

## IMPACT OF THE HOUSING DOSSIER

### **Collective Action:**

By building solid, unified committees, we are dismantling the systemic hurdles that have long slowed the growth of affordable housing in the southern West Island. Our shared vision—cemented by our social development action plan, public forums, and collective impact initiatives—is clearing the path for inclusive, transformative housing models. Together, we are creating the foundation for regional stability and opening new doors of opportunity for all residents.

### **Engaged Decision-Makers:**

Consistent dialogue with government officials across all levels has turned institutional partnerships into meaningful collaborations. Much of this progress stems from local elected leaders' hands-on participation in our events - from general meetings to community workshops. Their presence at the table has built rapport and fundamentally sharpened our ability to champion the specific housing needs of the southern West Island.

### **Continuous Communication:**

We keep the conversation alive through our dedicated housing newsletter, data-driven infographics, and staying up-to-date with municipal council meetings. By working hand-in-hand with local partners, we've effectively brought housing challenges to the forefront of public consciousness. This multi-channel approach has captured the attention of the media and sparked a powerful wave of grassroots community support.

### **Policy Influence:**

Our advocacy is rooted in the real-world concerns of our residents. By translating the feedback gathered from community members into targeted communication with municipal leaders, we are successfully influencing housing policy. We talk about change and we drive it; reflecting the lived experiences and priorities of the people we serve, to local governments.

# WEST ISLAND STRATEGIC COMMITTEE

## TQSOI – TQNOIM Collaboration | 2025–2026 Year in Review

The 2025–2026 year was rich in collaboration between TQSOI and TQNOIM, with joint initiatives, adjustments, and new opportunities seized together for the benefit of the community sector in the West Island.

### West Island Strategic Committee

The CSOI did not hold any meetings during this period. The absence of the usual support from the CIUSSS, which plays a key role in facilitating and providing logistical support for this committee, made it difficult to convene under the desired conditions.

### Resource-Sharing Initiative

A major opportunity, however, channelled our collective energies: a resource-sharing process involving TQSOI, TQNOIM, and the West Island Community Resource Centre. Funded by Centraide and supported by Laboratoire conseil, this initiative aims to explore avenues for deeper collaboration and even the pooling of resources and expertise among our three organizations. It is a demanding process, requiring sustained commitment from staff and governing bodies alike. We made a deliberate choice to invest the effort it deserves, convinced that this collective reflection can contribute to durably strengthening the capacity of the community movement in the West Island.

### Federal Election — Citizen Candidates Forum

In connection with the federal election in the spring of 2025, TQSOI and TQNOIM jointly organized a citizen forum held on April 23 at Westside Gathering Church. The event gave West Island residents the opportunity to put their questions to candidates in the Pierrefonds-Dollard and Lac-Saint-Louis ridings and to hear their commitments on local issues. This initiative helped strengthen civic participation and positioned our two organizations as essential players in the democratic life of our territory.



## Ongoing Collaboration Between Teams

Beyond one-off initiatives, collaboration between the two tables was maintained through several complementary channels. Meetings between the executive directors continued on a regular basis, ensuring strategic coordination between the two organizations. Project coordinators continued to work in close collaboration, notably by co-facilitating joint working committees on shared themes.

For the third consecutive year, both teams and both boards of directors came together for a shared Christmas dinner — a moment of conviviality and recognition that helps strengthen the human bonds at the heart of our partnership.



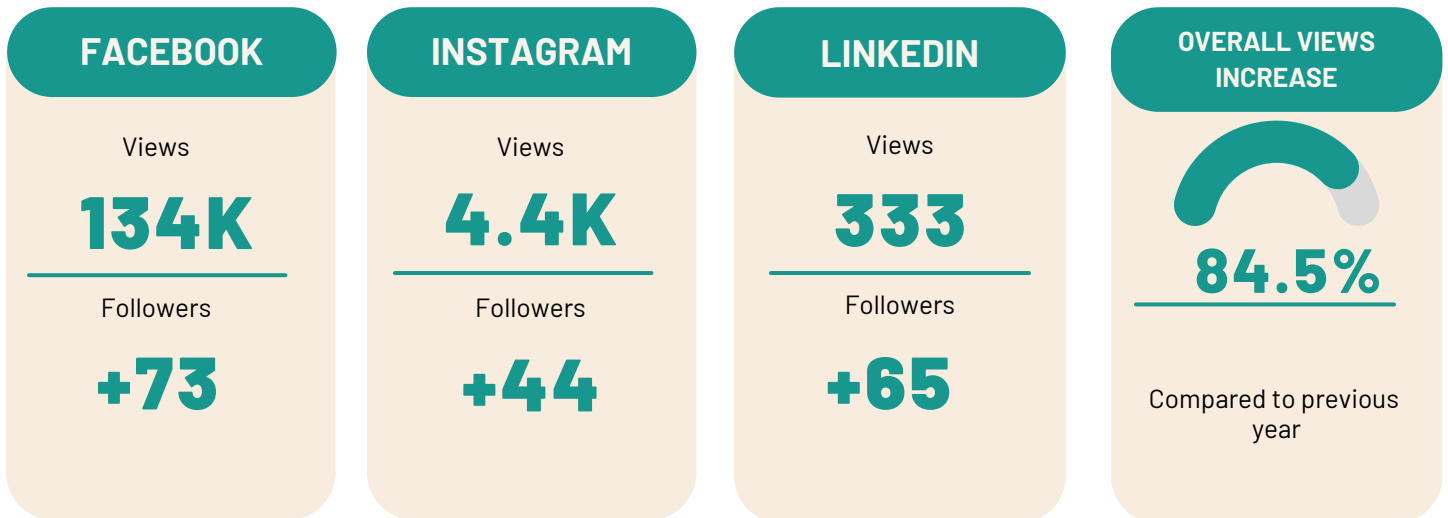
## Awareness Campaign — Le Communautaire à Boutte

As part of the collective movement Le Communautaire à Boutte, TQSOI and TQNOIM, alongside numerous community organizations from the West Island, joined their voices on March 25 for a unifying visibility action. At 4:00 p.m., at the corner of Saint-Jean and Brunswick streets, we took over the intersection to engage passing motorists, handing out flyers to raise awareness about the importance and richness of the work carried out daily by the community sector in their neighbourhood. This impactful action, rooted in a broader province-wide mobilization, proudly and resolutely reminded the public that the community sector is an essential pillar of the West Island's social fabric.



# COMMUNICATIONS REPORT

This past year, our social media content reached more than 31,000 people. Through Facebook, we keep our community informed and engaged — sharing updates on our initiatives, uplifting our partners' activities, and publishing content that educates, inspires, and connects. Our online presence is a direct reflection of the vibrant community we serve.



## NEWSLETTER

Over 300 subscribers. 3018 opens. 406 clicks. The numbers tell a clear story, our community wants to stay connected. Through 20 email communications this past year, including our monthly newsletter and updates on meetings and initiatives, we've built a reliable and engaged readership that continues to grow.





# ACKNOWLEDGEMENTS

## THANK YOU TO OUR COLLABORATORS

At the heart of everything we do are the people who show up - our committed team, summer students, and selfless volunteers, alongside our members, community partners, and the citizens who bring our projects to life. Your collective energy and generosity don't just support our work; they are our work. Thank you.

## THANK YOU TO OUR FINANCIAL SUPPORTERS

Behind every project we launched and every milestone we reached this year stands a network of dedicated funding partners. Your generosity makes it possible for TQSOL to show up for this community day after day. We are deeply thankful for your belief in our work and the impact we create together.





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